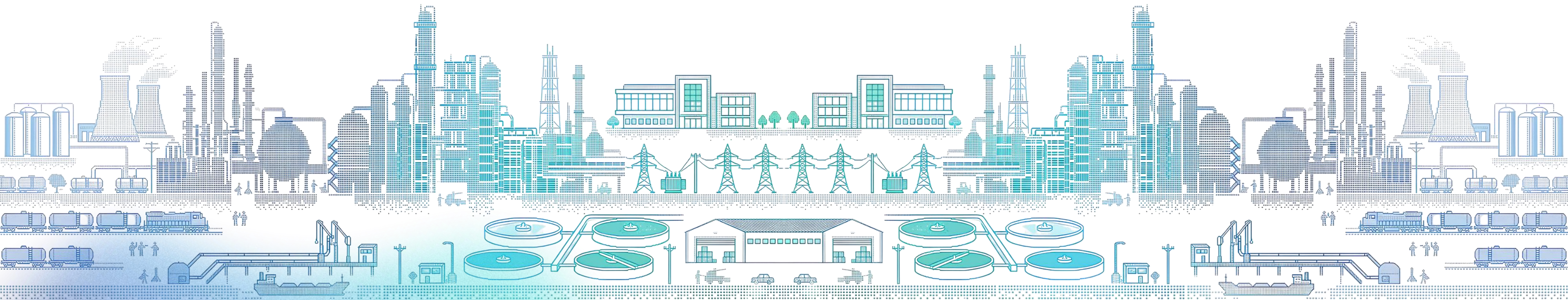




Revitalising State-Owned Enterprises: A Pathway to Employment Generation and Private Sector Partnership



Event Flow

10:30

Welcome note by **Commerce Minister**

10:40

Overview by **BIDA Executive Chairman**

11:00

Presentation by **BSEC, BSFIC, BTMC, BJMC and BCIC**

13:00

Open Discussion

13:30

Closing note by **Honourable Prime Minister**

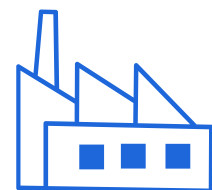
The Government's Manifesto includes:



Equitable
Regional
Growth



10 Mn
Employment



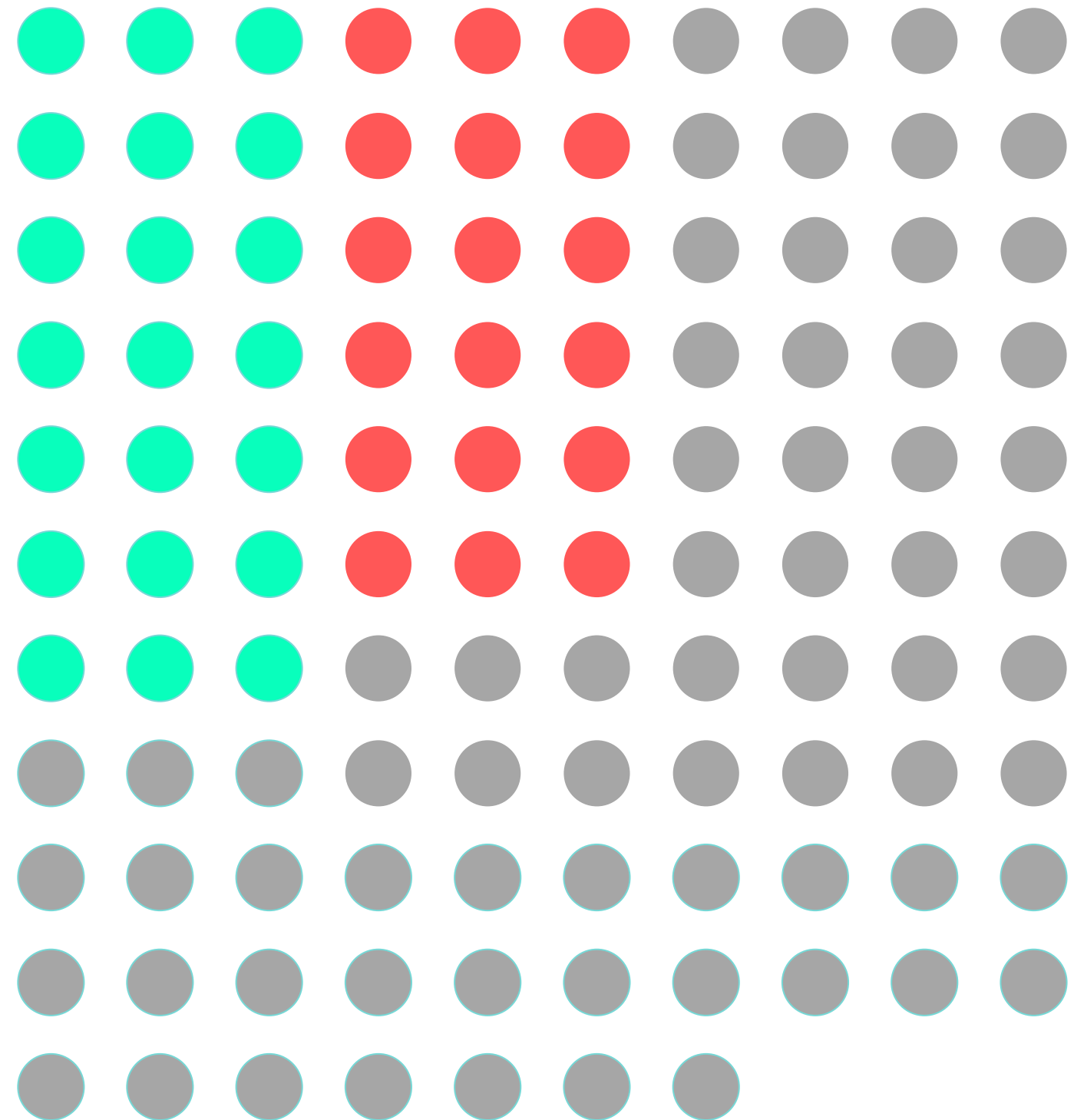
Revitalisation of closed
State Owned Enterprises (SoEs)

Reactivation of Closed Industries and Diversification of Export Sector: A list of medium and large industries that were closed during Awami misrule, including jute mills, textile mills, and sugar mills, will be prepared and visible initiatives will be taken to restart them. To this end, a taskforce comprising representatives of the government, owners, workers, and experts will be formed to quickly restart all closed industries under government, public-private joint ownership, or private ownership.

**Why we
are here
today**

Why we
are here
today

107 SoEs



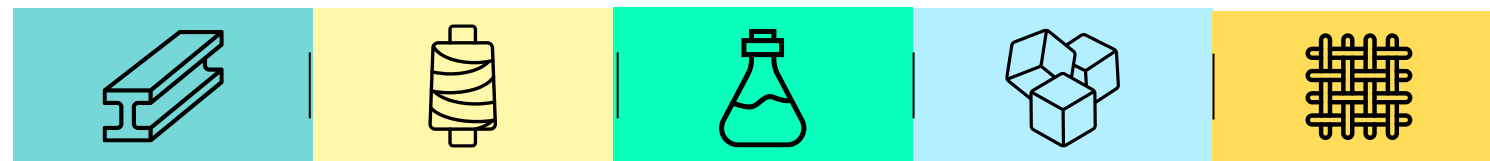
26%
Loss Making

64%
Closed

**What we
will cover
today**

44

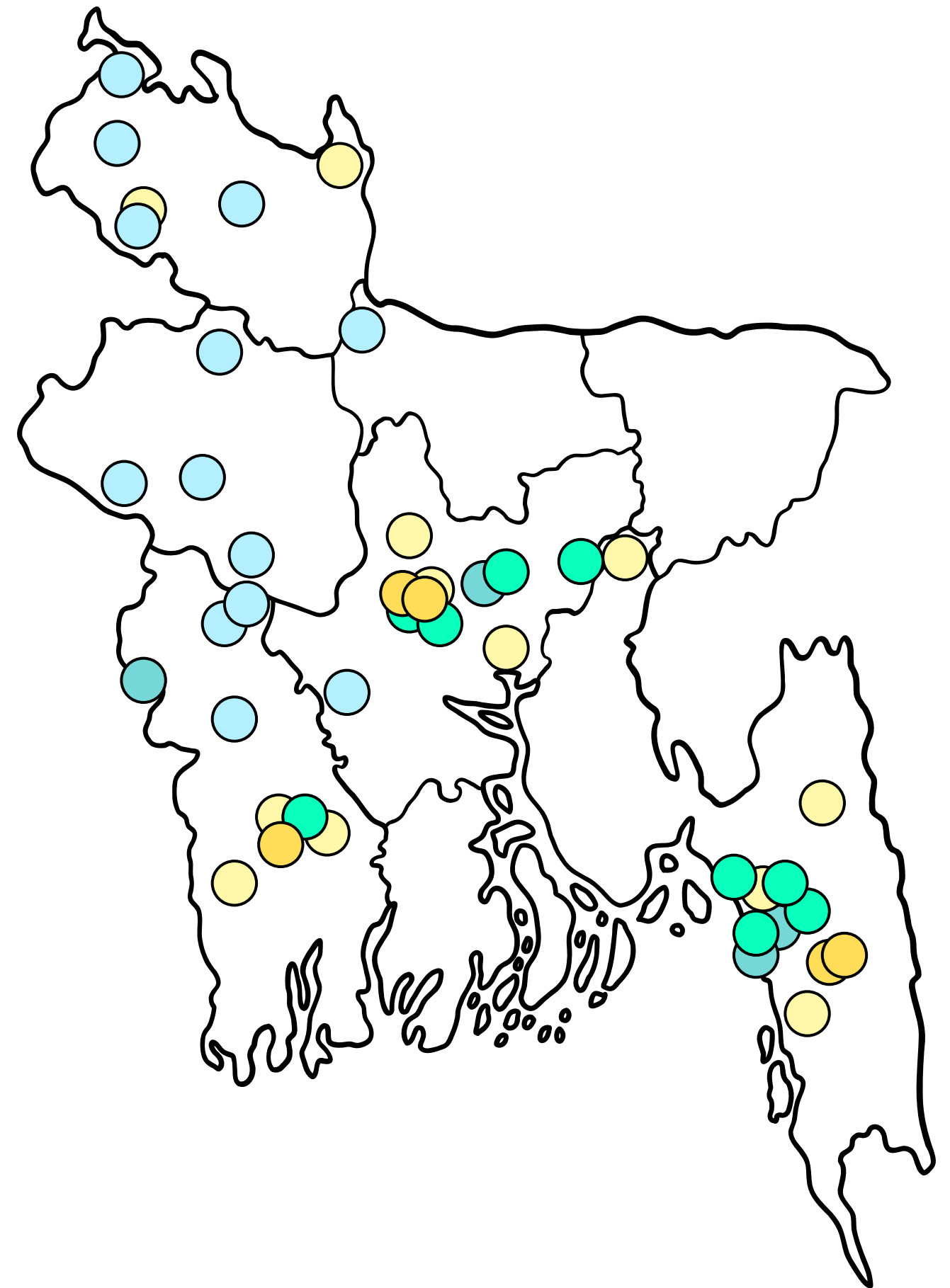
Opportunities



BSEC	BTMC	BCIC	BSFIC	BJMC
04	12	10	13	05



10,200+
Acres of Land



Which way you can go

1

Concession Agreement (PPP)



Govt. as JV partner : land to be treated as equity contribution



Revenue or Profit sharing model : concession proceeds used to repay debt



Operational & Management control to be with private party : govt remains oversight

Example: Laldia terminal concession (DBFOT)

2

Long term lease



Annual
lease rental
to govt



Business
control
with lessee



Lower upfront
Financial
Commitment

Which
way you
can go



Example : RR Textile Mills Ltd.



Chattogram (~20 acres)



BDT 500 Crore



2000+ employment



Lease tenor (27 years)

Which way you can go (companies)

3

Partial buyout (JV)



GoB as strategic partner



Shared Risk & upside



Easier fund access

4

Full Buyout



Full ownership and control



Greater Commercial Flexibility



Stronger collateral base

What are our initiatives



Complex licensing	High-level committee formed for license simplification
Limited lease-financing options	<ol style="list-style-type: none">1. High-level committee to develop financing framework with IDCOL / BIFFL2. BB announced financing program
High PPP transaction and operating costs	Ongoing review of PPP documents to reduce Independent Engineer fees and related costs
Absence of clear divestiture framework	Divestiture provisions incorporated in the draft Invest Bangladesh Act

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